





# Community shared ownership: why guidance and targets are not enough

Now is the time for UK Government to use existing powers to make shared ownership mandatory

## Summary: How the UK Government can accelerate community uptake of shared ownership

- 1. Making offers of shared ownership mandatory for all private developments
- 2. GB Energy to make early investments
- 3. Mapping and early stage awareness raising of upcoming shared ownership opportunities
- 4. Community capacity building support
- 5. Capacity building support for relevant stakeholders, public bodies and agencies
- 6. Shared ownership opportunities spread more widely: fair shared ownership opportunities for all
- 7. Reconvening the Shared Ownership Taskforce

#### Incentive mechanisms:

- 8. Shared ownership conditionality or incentives for government support (e.g. CfDs)
- 9. Community or shared ownership mandatory on all public land and buildings
- 10. Ownership given weight within planning and consenting processes

Further details on all of these recommendations can be found on pages 3-5

## What is shared ownership?

Shared ownership is where communities take a stake in a commercially owned onshore or offshore renewable energy asset, investing in the project and entering into an agreement to share ownership of that asset with the private developer.

Community ownership and co-ownership of renewable energy assets increases the democratisation of our energy system and people's sense of responsibility for being part of it. Taking a shared ownership stake in a renewable energy project allows community groups to play a proactive role in the UK energy system and generate a valuable ongoing source of income to reinvest in the people and places in their community.

For private developers, having a community group onboard as a financial partner can <u>lead to a faster</u> <u>development process</u> by improving the perception of the project, leading to less opposition and fewer legal objections, appeals and delays. Ownership of community energy assets has also repeatedly been shown to <u>positively affect energy awareness and lead to decarbonisation</u> behaviours in these communities, which will be key to meeting government targets.

#### Why now?

To date, there are very few credible community shared ownership arrangements in place across the UK. However, it is clearly part of government policy. <u>GB Energy's founding statement</u> states that the Local Power Plan "will include shared ownership projects in partnership with private developers" It aims to increase ownership, giving communities a stake in, and benefit from, the energy transformation, with a target of 8GW of energy owned by local and combined authorities and community energy groups by 2030.

Labour's Local Power Plan pledged that GB Energy "will extend and strengthen existing shared ownership models in Scotland and Wales." Meeting its key priority of scaling up municipal and community energy "will involve expanding small-scale and medium-scale clean and cheap energy projects such as onshore wind, community and household solar. It will also involve shared ownership with private sector projects."

If GB Energy is to meet its ambitious targets, then there is an urgent need for strong leadership and positive action to unblock barriers and accelerate the uptake of shared ownership. The quickest and most effective option would be for the UK Government to amend and exercise its existing powers under the 2015 Infrastructure Act to give community groups the right to buy a stake in all onshore and offshore renewable electricity projects above 5MW in size.







## **UK Government background**

The Climate Change Committee warns that "if the people of the UK are not engaged in this challenge - the UK will not deliver Net Zero by 2050...people need to be brought into the decision-making process and derive a sense of ownership of the Net Zero project."

As part of the Coalition Government's Community Energy Strategy in 2014 a Shared Ownership Taskforce was established linking community energy organisations and commercial developers. The Taskforce produced a report, which recommended shared ownership of onshore renewables as a way of maximising benefit to the community, increasing energy literacy and involvement in decarbonisation and getting buy-in to the build-out of renewables. It outlines a number of different models of shared ownership, as well as the idea of wholesale transfer of a completed asset to the community. Sadly due to the block put in place on onshore wind in England by the Conservative government in 2015 very little was built and most of the report recommendations have not been acted on.

However, one of the recommendations was enacted as part of the Infrastructure Act 2015 (Section 38/39 & Schedule 6) which made provision for a 'Community Electricity Right', for local communities to be offered a right to buy into local onshore and offshore renewable energy installations with a capacity of 5MW or more. To date, this power has not been exercised through secondary legislation.

The Government response to the Taskforce report stated that "We expect that by 2015 it will be the norm for communities to be offered the opportunity of some level of ownership of new, commercially developed onshore renewables projects. We will review progress in 2015 and if this is limited, we will consider requiring all developers to offer the opportunity of a shared ownership element to communities." To date, neither this norm nor this requirement have been realised.

## **Learning from the Scottish context**

The Scottish Government has had community shared ownership of private renewable energy as part of its ambition since 2014, and in its 2017 Onshore Wind Policy Statement, set out a target that "by 2020, at least half of newly consented renewable energy projects will have an element of shared ownership." Further support include the Good Practice Principles for Shared Ownership of Onshore Renewable Energy Developments, published in 2019, the Onshore Sector Deal signed in 2023, and some support for shared ownership through the Community and Renewable Energy Scheme (CARES).

Despite this, to date only 0.2% of Scotland's current wind power is owned by communities through a shared ownership arrangement.

This experience of more than ten years of inaction by developers shows clearly that simply putting in place targets or good practice guidance will not result in significant uptake in Shared Ownership and that if we are to meet the 8 GW target the UK Government needs to act now to put the right legislation, resource and support in place to make it happen.

#### Learning from the Welsh context

The Welsh Government announced a policy objective for all new energy developments to have at least an element of shared ownership from 2020. Of the 30 projects which have come into the Planning Inspectorate Wales process since 2020, 9 are considered exempt on the grounds of meeting the 'local ownership' definition in Welsh Government's guidance (published 2022), 8 have publicly stated (on project websites or consultation materials) that they will offer some form of shared ownership at some point. 10 of the projects have made no comment on shared ownership. Only 3 projects have signed agreements for a proportion of shared ownership with community counterparties prior to submitting planning applications.

The learning from Wales is that verbal commitments alone from the developer community to meet the shared ownership policy objective are not sufficient; Government must take a more robust approach.







### What makes shared ownership credible?

There are currently three common models of shared ownership – Joint Venture, Split Site and Shared Revenue. The most appropriate model may vary depending on the size of the project, what type of organisation a community is partnering with, and a community's appetite for responsibility and risk. Further information on advantages and disadvantages of all three models can be found in Appendix 1.

Shared ownership is credible where meaningful ownership of a revenue generating asset allows proportionate opportunity and responsibility for financing and operation by a qualified community organisation and they have full control of their proportion of revenue generated. While there is no minimum percentage to be able to call something shared ownership, the credibility of any shared ownership arrangement decreases as the percentage ownership decreases. Where a community does not have credible control of either the operation of the asset or the revenue from it, this should not be considered shared ownership. These are de facto community benefit payments.

## How the UK Government can accelerate community uptake of shared ownership

## 1. Mandatory offers of community shared ownership for all private developments

The UK Government should use its existing powers under Sections 38 and 39 and Schedule 6 ("The Community Electricity Right") of the 2015 Infrastructure Act to make it mandatory for developers to offer shared ownership to community energy groups in any new renewable energy development (including projects currently in the grid development pipeline) and for any existing renewable energy facility whose planning consent is being amended or renewed. The existing primary legislation should be amended to:

- include both onshore and offshore renewables
- include community groups that are either a) not geographically located near a specific development or b)not based solely on geography, but share a common characteristic or interest within a geographical area, and
- allow the Secretary of State to set out a minimum 20% stake that developers should offer to community energy groups.<sup>1</sup>

The secondary right to buy legislation should only be applied to community organisations. Democratic finance options and share offers should be encouraged, but community financing through share offers to individuals, and genuine community energy, whereby profits are ringfenced and reinvested in the community, should be not be confused.

For all new projects, shared ownership offers should be credible, well-advertised and include:

- a) Early (rigorously defined) engagement with communities and identification of potential counterparties at the pre-development pre-planning stage, with sufficient information and timely enough offers for the community/communities to organise, provide a considered response, and raise funds.
- b) A legitimate offer should ideally be made at cost at the pre-construction or construction phase, to avoid inflated 'market value' estimates at later stages of the development. This can be derisked for the community by GB Energy taking on the stake at this early stage (see below). Where communities engage with developments at pre-planning stage it is mutually beneficial the community group can build their own capacity by being engaged with the project throughout its development and at the same time can offer the developer value through increased community engagement and support. Coming in at this early stage is key to ensuring favourable pricing and a robust financial model; as with any investors, the price of investment is key to making shared ownership commercially viable by ensuring a profit will be made above the community's cost of finance.

<sup>&</sup>lt;sup>1</sup> The current legislation applies only to onshore technologies and states that: "Right to buy regulations must require the offer to consist of stakes whose combined price is— (a)equal to, or (b)greater than, the minimum amount described in the regulations. That minimum amount must be expressed as a percentage of the total capital costs of development of a qualifying facility. That percentage must not exceed 5%." Infrastructure Act 2015







- c) Legally binding agreements
- d) Protections in place to ensure that if the development is sold by the developer, the communities have an independent choice on whether to retain their own stake in the project. Ideally, pre-emption rights should also be built into the contract, to give the community first right of refusal to buy the developer's stake at market value if they choose to sell it.
- e) The option to choose how much of a stake any community group or collective of community groups wishes to take up to the maximum offer (offers should not be made on an 'all or nothing' basis.

Mandating a minimum shared ownership stake levels the playing field for private sector developers, and this approach has been seen to be successful (and has not hindered renewable energy development) in countries such as Denmark.

## 2. GB Energy to make early investments

GB Energy provides the opportunity for innovative financial models to fill the current gaps in the financing landscape for community shared ownership. Recognising that in some cases communities will take some time to be able to self-organise, engage with developers, agree a deal, and secure affordable finance, our suggestion is that at the earliest stage of the project GB Energy secures 20% in every private development that will be community owned. GB Energy would provide the upfront finance for this stake, ensuring that negotiations between individual communities and developers do not hold up the development of the project business model. GB Energy could make these investments on a portfolio basis, managing risk in a way that is not possible on a 'one community, one project' basis. Stepping in with finance at the early stage of development will significantly raise the value of shared ownership returns, by investing at market value during the preconstruction or construction phase and thereby securing the risk premiums earned as projects progress from acquisition to operation. A further benefit of entering the process on this basis will be to protect communities from the risk of inflated commercial valuation of projects and investment stakes negatively impacting financial models.

Alongside this, with the support of community energy umbrella organisations such as Community Energy Scotland, Community Energy Wales and Community Energy England, separate activities can focus on capacity building of relevant community organisations and securing agreements with them to allocate the full 20% stake across a number of community groups (with priority for local groups but with the option for other qualifying community organisations to invest where there is not enough local interest, see section 6). At this point, the community groups would agree governance arrangements and sign shared ownership agreements with the developer, and the investment made by GB Energy would be transformed into loan agreements with the respective community groups, who would pay back the loans at an affordable rate into a revolving GB Energy fund, to be reinvested in future projects. Where for whatever reason the full stake is not taken up at this stage, GB Energy can 'warehouse' projects until local community organisations are ready to take advantage of the opportunity.

This model derisks shared ownership for developers, communities and GB Energy whilst allowing for rapid progress to be made in increasing uptake. It also provides the opportunity for GB Energy teams and community groups to gain significant insight into project operations and business models by having a seat at the table throughout the development process, and at the same time providing support and insight to the developer from Government and local communities. Uniting the efforts of government, communities and developers will maximise the success of a just transition to the new energy system.

## 3. Proactive mapping and early-stage awareness raising

Currently, there is no effective system in place to flag opportunities for shared ownership to local communities at an early enough stage for them to negotiate for a credible shared ownership arrangement, and therefore almost all potential opportunities are being missed. The UK Government should commit to create a publicly available register with up-to-date interactive map with information about all proposed and existing energy projects, including stage of development, and contact details for the community liaison. Developers should be







obliged to submit information on shared ownership offers and arrangements to this register at a pre-planning, pre-development stage and to update as projects progress through planning and grid connection processes.

Additionally, nationwide campaigns to raise awareness about the benefits of shared ownership should take place and should be supported by outreach and information events by community umbrella organisations to their members, including specific outreach to groups located in areas located near proposed developments.

## 4. Community capacity building support

Community umbrella organisations should be given resource to flag upcoming developments to nearby communities and provide facilitation and support from the earliest stage of engagement through all stages of negotiations with developers. In addition, communities should have access to centralised support such as:

- Provision of standardised best practice models and frameworks for shared ownership
- Access to free accredited financial advice and support
- Access to free legal support (separate for Scotland, Northern Ireland, England and Wales)

## 5. Capacity building support for other stakeholders, public bodies and support agencies

Training should be developed and delivered for all organisations that can have a role in supporting awareness raising and development of shared ownership opportunities, including climate hubs, third sector interfaces, etc.

Specific guidance and training should be developed for government officials and local authorities to have a good grounding in the benefits of community shared ownership and should be tailored so that they understand how they can use their roles to encourage more successful uptake of shared ownership opportunities across their areas of influence.

The Government should also work alongside industry bodies to raise awareness amongst developers of the benefits of shared ownership, including improved community engagement in, and support for, projects, and the opportunity for e.g. Renewable Energy Generation non-domestic rates relief in Scotland.

#### 6. Shared ownership opportunities spread more widely: fair shared ownership opportunities for all

Shared ownership opportunities should be offered first to the communities located nearby the developments, and support should be available to those communities to be able to take advantage of these offers. Where those communities between them do not choose to take up the full 20% offered, these opportunities should then be offered to communities across the rest of the country, thus giving community groups that are not located near energy developments the opportunity to invest in energy infrastructure. In the last resort, where there is no local or distant community uptake, consideration should be given as to what other organisations could step in (at least temporarily) to hold the shared ownership stake and deliver strategic local, regional or national benefits.

## 7. Reconvening the Shared Ownership Taskforce

To take forward the recommendations above, we would recommend that the Shared Ownership Taskforce is reconvened, with some of the same members as well as wider membership from across the devolved nations. The Taskforce could provide input into the now overdue review of the Community Electricity Right (which should have been undertaken 'as soon as reasonably practicable' after June 2021) and support with any consultation required prior to enacting secondary legislation.

## Incentive mechanisms:

This paper sets out a recommendation for *offers* of shared ownership to be made mandatory. In order to encourage developers to make genuine offers, actively engage with communities to encourage uptake, and to maximise the amount of shared ownership offered, incentive mechanisms should be introduced to reward best







practice. These incentives should also be introduced as soon as possible, in order to increase uptake of shared ownership in the interim period before secondary legislation is enacted.

## 8. Shared ownership as condition or incentive for government support (e.g. Contracts for Difference)

Shared ownership offers could be built into conditions or incentives for private developments applying for any government financial support. For example, having made a credible offer of shared ownership or having a legally binding shared ownership agreement in place could be a condition of receipt for Contracts for Difference (CfDs), or an uplift incentive could be introduced to give applicants extra CfD revenue support if they have secured shared ownership (using a similar model to the <u>Clean Industry Bonus</u>). Any uplift should be weighted so that the greater the ownership stake secured, the greater the potential CfD uplift. Providing this uplift across the whole of the project would also allow for community groups to access the higher CfD and build a stronger business model for their own stake.

#### 9. Community or shared ownership mandatory on all energy projects on public land and buildings

The public sector should lead the way by giving community energy priority access to all suitable Crown Estate and public land and buildings (including solar on rooftops). Where there is a plan for projects to be developed on Crown Estate or public land or buildings, best practice community engagement should be followed, including giving communities a suitable length of time to establish local or wider interest to develop projects, come together to organise, secure finance and any required expertise and prepare a bid.

Where there is no interest from communities to take forward a 100% community-owned project, tender processes should be designed in such a way that makes it mandatory for all projects on Crown Estate or public land and buildings (including solar on rooftops) to have a minimum of 20% community shared ownership. Percentage of community ownership and community impact should be weighted appropriately. Again, best practice community engagement and consultation methodologies should be followed in this process.

#### 10. Ownership given weight within planning and consenting processes

Type of ownership could be considered a material consideration within the planning process, with a hierarchy from fully community owned, through different percentages of shared ownership, and least favourable to any wholly privately owned developments. The UK Government should engage with the devolved administrations to ensure a coordinated approach across different planning and consenting policies and frameworks in the UK.

Additionally, consideration should be given as to how to prioritise community ownership within the grid connection process. We have already proposed that criteria should be introduced for designating community-owned energy and storage projects, initially for Clean Power 2030 and then as needed for the Strategic Spatial Energy Plan. This would mean that those community-owned projects could be included within the reformed connections queue and be prioritised for queue position within a Gate 2 assessment process. Again, there could be a hierarchy that considers the percentage of any project owned by a legitimate community organisation, with highest priority for 100% community-owned projects, then those with a larger percentage shared ownership and so on.







## Appendix 1 – Advantages and disadvantages of different Shared Ownership models.

Model	How does it work?	Advantages	Disadvantages
Joint Venture	Partner organisations work together to develop, own and manage a project and take proportionate shares.  Normally this necessitates the creation of a special purpose vehicle (SPV) for the project. This model can be especially appropriate for shared ownership between two organisations who are aligned such as between two constituted community groups or a community group and a housing association or local authority.	The community takes a proportionate share of the profit Community representation would be built into the governance structure, with proportionate say in all decision making. The creation of an SPV protects the assets of owner organisations from project risk.	<ul> <li>Joint ventures are more complex legally and administratively to set up.</li> <li>Large developers with a wide portfolio of projects may be less inclined to set up numerous SPVs with different community partners</li> <li>More interdependence between partners limits each organisation's opportunities to pursue different business and operating models and levels and profiles of revenue based on their differing aims and outcomes.</li> <li>Where only a small percentage is owned by the community, there can be significant minority rights issues.</li> </ul>
Split Site	A community organisation takes ownership of a discrete section of a larger project. For example, a community organisation may own one turbine on a larger wind farm. The community and developer can apply together and share costs for planning, infrastructure and other overheads. To date this model is most common within ground mounted solar projects.	The community retains full control and ownership of its own asset  Benefits come from reduced costs of shared infrastructure, permitting and other overheads  The community group has the ability to vary their business model, and make independent decisions on how much profit to pay out and when.	<ul> <li>Full reliance on just one asset holds higher risk— i.e. if one individual turbine owned by the community group requires repair or breaks down, the community organisation's income and business model can be dramatically impacted (compared to if they own a % stake of all of the assets across the wider site).</li> <li>Split site can also be more of a risk for wind projects than other technologies due to the variation in performance across a site, so there is a risk that the minority-owned asset will underperform.</li> </ul>
Shared Revenue	The community organisation buys the rights to a percentage of the future revenue stream of the project.	Opportunity to secure a reliable income stream with limited risk to the community organisation from the project itself	<ul> <li>The community has little or no control of the business and operating models and decisions that practically decide revenue levels and profile</li> <li>Fewer opportunities for the community organisation to build skills and its own track record in renewable energy development</li> <li>Higher risk of the community losing its stake at point of sale of the windfarm by the private developer.</li> <li>Lack of assets may make it more difficult to secure affordable finance.</li> </ul>